**ANNEX 2:**

**EXAMPLE OF THE RISK ASSESSMENT MATRIX FOR AN FLC PROGRAMME**

**Description:**

This example includes similar risks related to the FLC Programme that are in the example of a Results Framework in Annex 1.

**Example of the Risk Matrix for an FLC Programme**

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Risk factor** | **Likelihood** | **Background to assessment of likelihood** | **Impact** | **Background to assessment of impact** | **The Mission's risk mitigation strategy** |
| **Contextual Risks:** | | | | | |
| - Political unrest or conflicts halt democracy and HR processes. | Medium | Donor working group | High | Donor working group, civil society actors | The Mission assesses the situation continuously. |
| - Restrictions by authorities on civil society. | High | Donor working group, civil society actors | Medium | Civil society actors | Donors take up the issue with key authorities. |
| **Programmatic risks:** | | | | | |
| - FLC Partners are unable to maintain motivation for implementing projects and developing their organizations. | Low | Assessment by the Mission | High | Monitoring field visits and reports | The Mission continues training and other administrative support to FLC Partners, and FLC Coordinator continues close monitoring. |
| - Training and other administrative support doesn't reach relevant people. | Medium | Assessment by the Mission | High | Monitoring field visits and reports | The FLC Coordinator plans training in close cooperation with FLC Partners. |
| - Duty-bearers' and rights-holders' low interest in women's and vulnerable groups' rights. | High | Reports from FLC Partners and other civil society actors | Medium | Donor working group, civil society actors | The Mission conducts dialogue with key duty- bearers and rights-holders. |
| **Institutional risks:** | | | | | |
| - Limited financial resources of civil society actors. | High | Donor working group, civil society actors | High | Donor working group, civil society actors | Donors coordinate efforts to support civil society actors financially. |
| - Low capacity and resources of the Mission to keep up FLC Programme's administrative support to FLC Partners. | Low | Reports from FLC Partners | High | Monitoring field visits and reports | The Mission takes capacity and resource issues in account in the Annual FLC Plans and operational plans (TTS). |